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**From:** O'Brien, Harry [hobrien@coblentzlaw.com]  
**Sent:** 4/9/2020 3:59:01 PM  
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**Subject:** IBEC; Draft Economic and Fiscal Impact Report  
**Attachments:** DRAFT HRA IBEC Economic and Fiscal Impact Analysis Report 4.1.20-c.pdf

Royce

Attached is a draft Economic and Fiscal Impact Report for the IBEC Project, prepared for Murphy's Bowl by HR&A Advisors. The Report remains in draft form and is subject to further revision. In particular, we have asked HR&A to prepare a sensitivity analysis to evaluate the potential for the IBEC to affect economic and fiscal impacts on other venues in the City of Inglewood, and that analysis will be added to a later draft of the report. In the meantime, however, we wanted to get the City and its consultant team started on review of the attached draft.

We look forward to your thoughts.

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